# HOW WE MADE ARMSTRONG CEILINGS MATTER MORE

**Armstrong**®

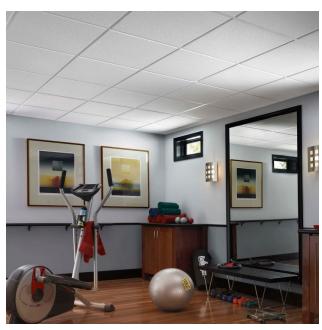
#### ARMSTRONG

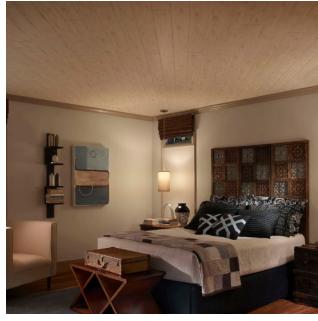
When planning a home/basement remodel, most people consider updating their floors and walls. Armstrong came to LEAP with one question: How do we get people to look up and consider updating their ugly popcorn ceilings too?











#### SETTING CLEAR OBJECTIVES

We began with two clearly defined objectives:

- 1. Increase awareness of Armstrong Ceiling Solutions.
- 2. Increase retail sales by more than 15% YOY.

#### WE NARROWED OUR FOCUS TO TWO KEY TARGETS:

## INSIGHTS POINT THE WAY

We started this campaign the way we start every campaign: RESEARCH.



#### 2. Remodeling contractors.

Insight: Contractors want to give their clients a cost-effective "wow factor" to demonstrate their value.

## 1. DIYers remodeling their basements.

Insight: Most DIYers hate their popcorn ceilings but think it's too hard to replace.



#### Persona Development

We deployed our LEAP Panel team to conduct secondary research to build out a contractor persona that perfectly matched Armstrong's target audience.



JP Jennings: Remodeling Contractor

The LEAP Panel team performed landscape, vertical research and interviewed contractors to gain key insights used to build out the personal and further marketing strategies.

### JP Jennings: Remodeling Contractor



**Age:** 44

Gender: Male<sup>1</sup>

Residence: Cincinnati, OH

Ethnicity: Caucasian

Marital Status: Married

**Children:** 2 (17, 13)

Personal Income: \$66,000

Education: High School Diploma +

certifications

Occupation: Remodeling Contractor

#### **Digital Behavior**

- Spends minimal amount of time online (≈ 10 hrs/week)<sup>2</sup>
- Majority of time online is spent for work<sup>3</sup>
- Most often accesses web from desktop or laptop- at home or office.<sup>4</sup>
- Occasional business product shopping on mobile devicemost often for pricing information<sup>5</sup>
- "During the day I am busy working"- most reachable in early morning or late evening

#### **Motivations**

- "I care more about a recommendation from an honest friend than an advertisement" <sup>6</sup>
- Brand loyal but can be driven to try something new with marketing that focuses on performance, quality, and warranty<sup>7</sup>

#### **Needs**

- Time is money- not spending a lot of time consuming content online
- Recommendation from peers (web reviews, testimonials, on the job toughness)
- Tone should be that of a trusted contractor peer
- Comfort in current habits- best reached in current media environment (email, trade pubs, print, radio)

#### Where to Find

- Email
- Trade pub websites
- Industry magazines/trade pubs<sup>8</sup>
- Newsletters
- Radio
- Google
- Manufacturer websites
- Facebook<sup>9</sup>
- YouTube<sup>10</sup>
- LinkedIn<sup>11</sup>

#### Where to Avoid

- Blogs<sup>12</sup>
- Influencers
- Pinterest/Instagram<sup>13</sup>





The most common material people wanted to replace was the dreaded and dated "popcorn" ceiling. So, we created a battle cry.

WAR ON POPCORN.

#### THE PERFECT PARTNER

Lowe's was eager to partner with us to drive in-store traffic and same-store sales. We were eager to partner with Lowe's because it's a trusted destination for our audiences. Plus, it made results measurement incredibly accurate.

Marketing efforts drove consumers to their closest Lowe's location to purchase Armstrong Ceiling Solutions.





Armstrong Inspiring Great

CEILINGS Spaces

earn how you can turn the dreaded drop ceiling (or other ceiling eyesore) into a stunning focal.

- · No dusty mess
- Win a Free Laser Level





#### THE CAMPAIGN

LEAP launched a two-pronged approach with a regional consumer focus and a national remodeling contractor focus. The emphasis for DIYers was ease of use ("The easy way to fix ugly"). For remodelers, we drove home the idea of "jaw-dropping results."

Armstrong Kicker



Armstrong Coaster



Compliments You'll Never Hear



## IF YOU'RE REMODELING A BASEMENT, YOU'RE WATCHING OUR VIDEOS.

Research indicated that video was the primary source of inspiration for the DIY segment, while contractors watched videos for new ideas and more practical product information.

That led LEAP to create and run videos that ran as YouTube pre-roll on virtually any video about basement remodeling.

At the same time, paid search helped us reach the right audience at the precise moment they were in the right mindset for the message.

#### INSPIRING INFLUENCERS

Research showed that DIYers were heavily influenced by social media specifically that of design influencers. So we partnered with key bloggers to install Armstrong ceilings for some of their clients or in their own homes. Before-and-after photos showed how Armstrong can create the beautiful and affordable "wow factor" we wanted to achieve.

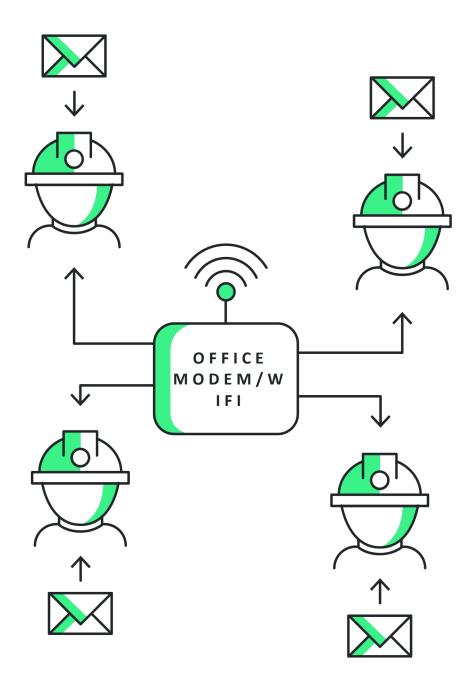


We get questions all the time about what to do with the dreaded POPCORN CEILINGS?!? So we're so excited to share this awesome easy plank ceiling cover-up from Armstrong Ceilings for the Home! No scraping... just great looking ceilings! #thecoverup

http://www.remodelaholic.com/diy-plank-ceilings/







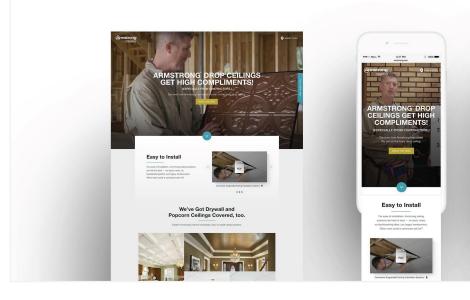
#### MAKING DIRECT MAIL SMART MAIL

We gave contractors a one-two messaging punch by combining direct mail with IP-targeted display ads. When contractors were at their office, they'd receive our mailer and banner ads at the same time. This made both tactics feel bigger than the sum of their individual parts, increased awareness of Armstrong and encouraged contractors to visit a landing page to continue their path to purchase.

#### LANDING PAGE VS. LANDING PAGE

Landing pages were A/B tested using Optimizely to produce the highest conversion rate possible. The landing pages captured the user's name and email so we could deepen our marketing efforts with an engaged audience.





#### We've Got Drywall and Popcorn Ceilings Covered, Too.

tare Armstrong's full line of beautiful, easy-to-install ceiling solution



High-Style Ceilings



Project Estimator

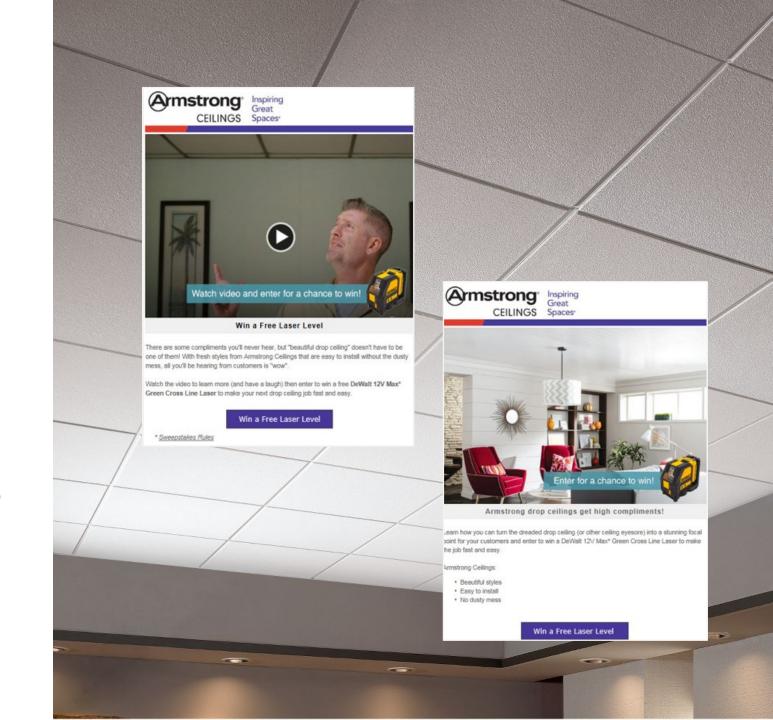
Where to Buy

Sign Up Now!

ign up for the Armstrong Cellings Ernal Needelther to get the low down on new celling a referentiated tradabation item. Intibe, and more!

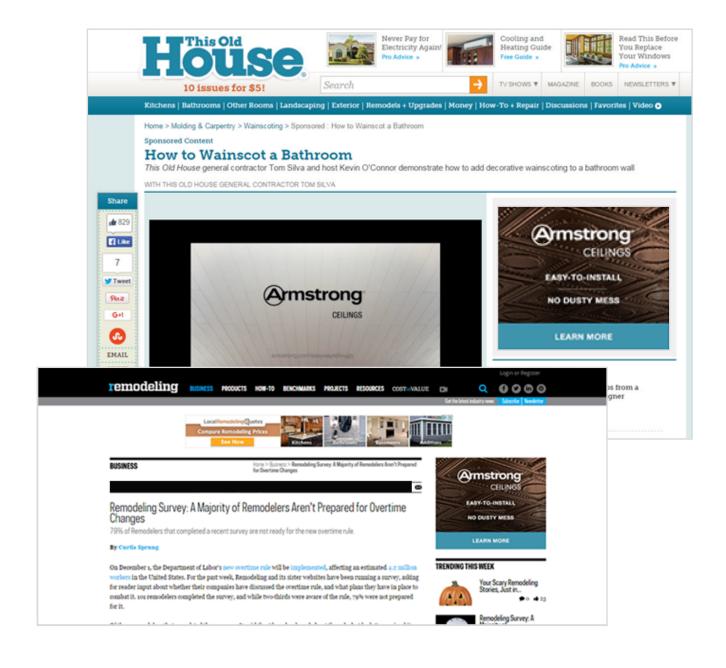
## EMAIL IS TARGETED + PROMOTIONAL

Email was used to continue the conversation once contractors had engaged with one of the landing pages. It also served as the primary communication for promotional giveaways. In this case, we gave contractors a chance to win a free laser level if they chose to opt-in to Armstrong's enewsletter.



## SPONSORED CONTENT SPEAKS WITH A CREDIBLE VOICE

Helpful, value-added articles
were written and sponsored by
Armstrong to provide a
seamless content approach
while driving traffic both for
DIYers and remodeling
contractors.





#### SERVICES PROVIDED

RESEARCH

STRATEGY

CREATIVE

VIDEO CREATION/PRODUCTION

IP TARGETING

SEM

EMAIL MARKETING

RADIO

DIGITAL TRADE PUBLICATIONS

MEDIA PLANNING + BUYING

WEBSITE/LANDING PAGE/MICROSITE

CREATION

SOCIAL MEDIA

CREATION/MANAGEMENT

ANALYTICS



#### RESULTS THAT MATTER MORE

3,400

REMODELING CONTRACTORS SIGNED UP 275%

INCREASE IN SOCIAL FOOTPRINT

137,311

FULL-VIDEO COMPLETIONS

37%

EMAIL OPEN RATE

# THE RESULT THAT MATTERED MOST

The War on Popcorn
was the most
successful campaign
ever for Armstrong.



23%

IN-STORE SALES INCREASE YOY

